

**ANNUAL REPORT**  
*of the*  
✓ **DETROIT AND MACKINAC**  
**RAILWAY COMPANY**

TRANSPORTATION LIBRARY

**FOR THE FISCAL YEAR ENDED DECEMBER 31st**  
**1935**



**ANNUAL REPORT**  
*of the*  
**DETROIT AND MACKINAC**  
**RAILWAY COMPANY**

**FOR THE FISCAL YEAR ENDED DECEMBER 31st**

**1935**



# DETROIT AND MACKINAC RAILWAY COMPANY

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## DIRECTORS AND OFFICERS

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### BOARD OF DIRECTORS

HENRY K. McHARG .....	Ridgefield, Conn.
DAVID H. PIERSON .....	Elizabeth, N. J.
JAMES BROWN MABON .....	New York, N. Y.
JAMES McNEIL .....	New York, N. Y.
EDWIN G. MERRILL .....	New York, N. Y.

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### OFFICERS

HENRY K. McHARG, <i>President</i> .....	Ridgefield, Conn.
C. A. PINKERTON, <i>Vice-President and General Manager</i> .....	Tawas City, Michigan
JAMES McNEIL, <i>Secretary and Treasurer</i> .....	New York, N. Y.
GEORGE J. BERGEVIN, <i>Auditor</i> .....	Tawas City, Michigan
N. W. SALSBERY, <i>Asst. Treasurer and Asst. Secretary</i> .....	Tawas City, Michigan
R. W. HICKEY, <i>Purchasing Agent</i> .....	Tawas City, Michigan
CARL R. HENRY, <i>General Counsel</i> .....	Alpena, Michigan
A. S. MATTESON, <i>Traffic Manager</i> .....	Alpena, Michigan

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### FISCAL AND TRANSFER AGENTS

J. P. Morgan & Company .....	New York, N. Y.
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### REGISTRAR OF STOCK

Central Hanover Bank and Trust Company .....	New York, N. Y.
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### ANNUAL MEETING

The last Tuesday in April in each year is the date for Annual Meeting of Stockholders.

General Office (in Michigan) .....	Tawas City, Michigan
General Office (outside of Michigan) .....	110 William Street, New York, N. Y.

COLEGROVE, MURPHY & ANGELL  
CERTIFIED PUBLIC ACCOUNTANTS  
LAFAYETTE BUILDING  
DETROIT

ALBERT M. COLEGROVE, C. P. A.  
HARRY L. MURPHY, C. P. A.  
C. ROBERT ANGELL, C. P. A.

February 17, 1936.

Mr. George J. Bergevin, Auditor,  
Detroit and Mackinac Railway Company,  
Tawas City, Michigan.

Dear Sir:

Pursuant to your request, we have made a cash audit of the accounts of the Detroit and Mackinac Railway Company for the year ended December 31, 1935, and herewith present statements showing the result of the operation of your company for the period under review.

We certify that, according to the books and records, the attached balance sheet reflects the true financial condition of your company as at December 31, 1935, and the accompanying schedules are a correct expression of the results of your operations for the year ended on that date.

Respectfully,

COLGROVE, MURPHY & ANGELL,  
By Harry L. Murphy,  
Certified Public Accountant.

REPORT OF THE  
PRESIDENT TO THE STOCK AND BONDHOLDERS  
OF THE  
DETROIT AND MACKINAC RAILWAY COMPANY

New York, N. Y., February 21, 1936.

To the Stockholders and Bondholders of the Detroit and Mackinac Railway Company:

The business of your Company the past year has not shown the improvement that other Railways have in the Eastern Territory. Our weather conditions have not been as favorable as we had hoped, so a shortage of crops and decreased business for the Railway resulted. However, our Gross Earnings show an increase of \$21,601.55, but unfortunately our Expenses increased \$34,290.84.

We decreased our First Lien Bonds by \$16,000.00, having sold a second-hand shovel for forty-nine hundred dollars and purchased 16,000 Bonds @ 30. for cancellation by the Trustee.

We were obliged to increase our wages to employees 5% beginning July 1, 1935.

The usual tables follow for your further information.

Respectfully submitted,

HENRY K. McHARG,  
*President.*

# DETROIT AND MACKINAC RAILWAY COMPANY

## OFFICE OF AUDITOR

Tawas City, Mich., Feb. 10, 1936.

HENRY K. McHARG, ESQ.,  
*President.*

Dear Sir:

I herewith submit statements of the General Accounts and tables showing the result of operations of the Detroit and Mackinac Railway Company for the fiscal year ended December 31st, 1935, as follows:

- TABLE A—Condensed General Balance Sheet.
- TABLE B—Income Account.
- TABLE C—Particulars of Bonded Debt.
- TABLE D—Comparative Financial Statement.
- TABLE E—Revenues and Expenses by years.
- TABLE E-1—Net Revenue from Railway Operations and Tax Accruals by years.
- TABLE F—Details of Operating Expenses.
- TABLE G—Mileage.
- TABLE H—Classification of Freight Tonnage, 1934 and 1935.
- TABLE I—Statistics for years 1934 and 1935.
- TABLE J—Equipment.
- TABLE K—Yard Tracks, Sidings and Spurs built and taken up during year.

Respectfully,

GEORGE J. BERGEVIN,  
Auditor.



TABLE A

## DETROIT AND MACKINAC RAILWAY COMPANY

CONDENSED GENERAL BALANCE SHEET AS OF DECEMBER 31, 1935, AND COMPARISON WITH  
GENERAL BALANCE SHEET AS OF DECEMBER 31, 1934, SHOWING INCREASE OR DECREASE

ASSETS		Total	Increase	Decrease
Investments:	Items			
	Investment in Road and Equipment.....	\$7,534,453.33	\$231,714.82	\$ 4,125.00
	Miscellaneous Physical Property.....			3,379.41
	Investments in Affiliated Companies.....			
	Deposits in Lieu of Mortgage Property Sold.....		60.00	
		421,631.54		
Current Assets:				
	Cash.....		72,309.75	
	Special Deposits—J. P. Morgan Coupon Account.....		2,280.00	
	Traffic and Car Service Balances Receivable.....			3,342.72
	Net Balances Receivable from Agents and Conductors.....			2,392.64
	Miscellaneous Accounts Receivable.....		3,410.50	
	Material and Supplies.....		20,578.79	
	Other Current Assets.....		53.47	
		874.23		
Deferred Assets:				
	Working Fund Advances.....			29.24
	Other Deferred Assets.....		82.96	
		12,255.02		
Unadjusted Debits:				
	Insurance Premiums Paid in Advance.....			1,388.39
	Other Unadjusted Debits.....		386.98	
	Total.....	\$7,969,214.12	\$316,219.87	

TABLE A—(Continued)

## LIABILITIES

Items	Total	Increase	Decrease
<i>Capital Stock:</i>			
Common Stock.....	\$2,000,000.00		
Preferred Stock.....	950,000.00		
<i>Grants in Aid of Construction:</i>			
	313.10		
<i>Long Term Debt:</i>			
First Lien Bonds.....	1,484,000.00		
Mortgage Bonds.....	\$1,750,000.00		
Pledged as Collateral.....	500,000.00		\$ 16,000.00
Outstanding.....	1,250,000.00		
<i>Current Liabilities:</i>			
Loans and Bills Payable.....	250,000.00		
Traffic and Car Service Balances Payable.....	53,524.37	\$ 23,054.75	
Audited Accounts and Wages Payable.....	40,245.18	8,110.99	
Miscellaneous Accounts Payable.....	2,720.58		10,439.03
Interest Matured Unpaid.....	236,064.48	66,000.00	
Unmatured Interest Accrued.....	9,946.67		53.33
Other Current Liabilities.....	3,782.21	2,179.08	
<i>Unadjusted Credits:</i>			
Tax Liability.....	20,843.99		
Accrued Depreciation—Road.....	132,576.04		6,552.01
Accrued Depreciation—Equipment.....	932,682.56	308,342.57	
Other Unadjusted Credits.....	6,246.19	4,935.24	
<i>Corporate Surplus:</i>			
Additions to Property through Income and Surplus.....	1,856,202.32		
Profit and Loss—Debit Balance.....	1,260,933.57		63,358.39
Total.....	\$7,969,214.12	\$316,219.87	

TABLE B

## DETROIT AND MACKINAC RAILWAY COMPANY

INCOME ACCOUNT, DECEMBER 31, 1935, COMPARED WITH FISCAL YEAR ENDED DECEMBER 31, 1934

	1935	1934	Increase	Decrease
Freight .....	\$ 549,215.42	\$ 530,785.20	\$ 18,430.22	
Passenger .....	31,186.47	31,770.32		\$ 583.85
Excess Baggage .....	130.51	177.84		47.33
Mail .....	40,326.76	39,781.41	545.35	
Express .....	15,628.51	12,637.12	2,991.39	
Other Passenger Train .....	3,542.51	3,134.27	408.24	
Milk .....	8,860.50	8,119.51	740.99	
Switching .....	7.00	187.85		180.85
Special Service Train .....	10.00		10.00	
Station, Train and Boat Privileges .....	66.29	57.30	8.99	
Parcel Room .....	4.40	4.00	.40	
Storage—Freight .....	293.08	366.66		73.58
Storage—Baggage .....	.85	2.40		1.55
Demurrage .....	517.00	476.00	41.00	
Telegraph and Telephone .....	295.20	342.64		47.44
Rents of Buildings and other Property .....	3,943.19	3,715.82	227.37	
Miscellaneous .....	470.54	1,337.30		866.76
Joint Facility—Cr. ....	10.38	10.07	.31	
Joint Facility—Dr. ....	2.70	1.35	1.35	
Total Operating Revenues .....	\$ 654,505.91	\$ 632,904.36	\$ 21,601.55	
OPERATING EXPENSES				
Maintenance of Way and Structures .....	\$ 120,962.31	\$ 114,118.14	\$ 6,844.17	
Maintenance of Equipment .....	119,667.36	79,707.26	39,960.10	

TABLE B—(Continued)

	1935	1934	Increase	Decrease
Traffic.....	\$ 10,529.21	\$ 10,310.90	\$ 218.31	
Transportation—Rail Line.....	263,109.23	254,831.14	8,278.09	
Miscellaneous Operations.....	137.34	74.84	62.50	
General.....	34,334.76	55,375.55		\$21,040.79
Transportation for Investment—Cr. ....	116.64	85.10	31.54	
Total Operating Expenses.....	\$ 548,623.57	\$ 514,332.73	\$ 34,290.84	
Net Operating Revenue.....	105,882.34	118,571.63		12,689.29
Railway Tax Accruals.....	15,247.76	1,733.27	13,514.49	
Uncollectible Railway Revenues.....	62.40	24.37	38.03	
Railway Operating Income.....	\$ 90,572.18	\$ 116,813.99		\$ 26,241.81
Income from Lease of Road.....	2,048.33	2,120.90		72.57
Miscellaneous Rent Income.....	460.00	447.00	13.00	
Miscellaneous Non-Operating Physical Property.....	186.62	2,364.24		2,177.62
Miscellaneous Income.....		653.74		653.74
Equipment Rents.....	† 26,023.86	† 13,624.38		12,399.48
Joint Facility Rents.....	† 1,005.07	† 1,268.57	263.50	
Total Income.....	\$ 66,238.20	\$ 107,506.92		\$ 41,268.72
Miscellaneous Rents.....	30.00	30.00		
Miscellaneous Tax Accruals.....	853.30	854.96		1.66
Interest on Funded Debt.....	108,346.68	110,000.00		1,653.32
Interest on Unfunded Debt.....	10,017.07	9,999.86	17.21	
Miscellaneous Income Charges.....	151.47	966.40		814.93
Income Balance Transferred to Profit and Loss.....	\$* 53,160.32	\$* 14,344.30		\$ 38,816.02
† Debit.      * Deficit.				

TABLE B—(Continued)

## DETROIT AND MACKINAC RAILWAY COMPANY

## PROFIT AND LOSS ACCOUNT

Debit Balance, January 1, 1935.....	\$1,197,575.18	
Debit Balance Transferred from Income.....	53,160.32	
Miscellaneous Credits .....		\$ 11,707.76
Debits from Retired Road and Equipment.....	20,197.28	
Miscellaneous Debits .....	1,708.55	
Debit Balance Carried to Balance Sheet .....		1,260,933.57
	<u>\$ 1,272,641.33</u>	<u>\$ 1,272,641.33</u>

TABLE C

## PARTICULARS OF BONDED DEBT

Class of Bonds	Amount Outstanding	INTEREST		Interest Accrued During Year	Principal Due
		Rate	*When Payable		
First Lien	\$1,484,000.00	4 %	June and December	\$ 59,360.00	June 1, 1995
Mort.	1,250,000.00	4 %	June and December	50,000.00	June 1, 1995
	<u>\$2,734,000.00</u>			<u>\$109,360.00</u>	

\*The date of Interest Payment on coupons due December, 1933, June and December, 1934, and June, 1935, has been extended to January 1, 1938. The Company paid the interest coupons due December 1, 1935.

TABLE D

## DETROIT AND MACKINAC RAILWAY COMPANY

## COMPARATIVE FINANCIAL STATEMENT

CURRENT ASSETS	Dec. 31, 1933	Dec. 31, 1934	Dec. 31, 1935
Cash.....	\$ 31,332.29	\$ 128,295.72	\$ 200,605.47
Special Funds.....	200.00	120.00	2,400.00
Due from Station Agents and Others...	27,850.70	34,153.93	35,171.79
Material and Supplies.....	152,235.03	160,648.39	181,227.18
Prepaid and Deferred Charges.....	6,699.05	5,765.09	4,430.42
Other Unadjusted Debits.....	194.93	8,384.15	8,824.60
Totals.....	\$ 218,512.00	\$ 337,367.28	\$ 432,659.46
LESS CURRENT LIABILITIES			
Audited Vouchers and Pay Rolls.....	\$ 35,524.13	\$ 32,134.19	\$ 40,245.18
Notes Payable.....	250,000.00	250,000.00	250,000.00
Accrued Taxes, Interest and Traffic Balances.....	164,744.71	247,248.79	324,780.97
Totals.....	\$ 450,268.84	\$ 529,382.98	\$ 615 026.15
Net Assets.....	\$* 231,756.84	\$* 192,015.70	\$* 182,366.69
CAPITAL ASSETS			
Cost of Road.....	\$ 6,221,023.96	\$ 6,188,934.56	\$ 6,039,352.96
Cost of Equipment.....	1,058,862.99	1,053,016.47	1,434,312.89
Miscellaneous Physical Property.....	23,837.24	47,955.39	43,830.39
Investments in Affiliated Companies....	26,190.49	20,276.50	16,897.09
Deposits for Property Sold.....			60.00
Totals.....	\$ 7,329,914.68	\$ 7,310,182.92	\$ 7,534,453.33
REPRESENTING			
Bonds Issued—First Lien.....	\$ 1,500,000.00	\$ 1,500,000.00	\$ 1,484,000.00
Bonds Issued—Mortgage.....	1,250,000.00	1,250,000.00	1,250,000.00
Stock Issued—Common.....	2,000,000.00	2,000,000.00	2,000,000.00
Stock Issued—Preferred.....	950,000.00	950,000.00	950,000.00
Reserves.....	743,779.99	757,916.03	1,066,258.60
Grants in Aid of Construction.....		313.10	313.10
Other Unadjusted Credits.....	2,134.04	1,310.95	6,246.19
Additions to Property Through Income and Surplus.....	1,856,692.77	1,856,202.32	1,856,202.32
Surplus.....	† 1,204,448.96	† 1,197,575.18	† 1,260,933.57
Totals.....	\$ 7,098,157.84	\$ 7,118,167.22	\$ 7,352,086.64

† Deficit.

\* Credit.

TABLE E

## DETROIT AND MACKINAC RAILWAY COMPANY

## REVENUES AND EXPENSES BY YEARS

REVENUES	1931 Amount	Per Cent.	1932 Amount	Per Cent.	1933 Amount	Per Cent.	1934 Amount	Per Cent.	1935 Amount	Per Cent.
Freight.....	\$ 839,619.02	83.89	\$ 639,583.75	84.16	\$ 494,230.91	82.10	\$ 530,785.20	83.86	\$ 549,215.42	83.91
Passenger.....	57,547.48	5.75	35,248.69	4.64	30,037.41	4.99	31,770.32	5.02	31,186.47	4.76
Mail.....	40,837.37	4.08	41,335.02	5.44	39,740.25	6.60	39,781.41	6.29	40,326.76	6.17
Express.....	37,367.27	3.73	24,502.07	3.23	20,821.82	3.46	12,637.12	2.00	15,628.51	2.39
Milk.....	12,203.30	1.22	8,402.13	1.11	7,559.76	1.26	8,119.51	1.28	8,860.50	1.35
Other Sources.....	13,317.66	1.33	10,823.17	1.42	9,570.62	1.59	9,810.80	1.55	9,288.25	1.42
Total.....	\$ 1,000,892.10	100%	\$ 759,894.83	100%	\$ 601,960.77	100%	\$ 632,904.36	100%	\$ 654,505.91	100%
EXPENSES										
Maint. Way and Structures.....	168,940.90	22.99	136,571.16	22.51	115,187.24	22.63	114,118.14	22.19	120,962.31	22.05
Maintenance Equipment.....	170,248.56	23.17	121,995.50	20.11	88,348.68	17.36	79,707.26	15.50	119,667.36	21.81
Traffic.....	19,084.24	2.60	15,102.75	2.49	11,661.73	2.29	10,310.90	2.00	10,529.21	1.92
Transportation.....	326,289.48	44.40	284,184.48	46.84	249,333.78	48.99	254,831.14	49.55	263,109.23	47.95
Miscellaneous Operations.....							74.84	.01	137.34	.03
General.....	53,122.25	7.23	49,117.98	8.09	44,921.26	8.83	55,375.55	10.76	34,334.76	6.26
Transportation for Invest- ment—Cr.....	2,819.17	.39	183.87	.04	527.97	.10	85.10	.01	116.64	.02
Total.....	\$ 734,866.26	100%	\$ 606,788.00	100%	\$ 508,924.72	100%	\$ 514,332.73	100%	\$ 548,623.57	100%
Net Earnings.....	266,025.84	26.58	153,106.83	20.15	93,036.05	15.45	118,571.63	18.73	105,882.34	16.18
Taxes.....	70,731.10	7.07	50,001.27	6.58	42,747.21	7.10	1,733.27	.27	15,247.76	2.33
Net Earnings, less Taxes.....	195,294.74	19.51	103,105.56	13.57	50,288.84	8.35	116,838.36	18.46	90,634.58	13.85

TABLE E-1

## DETROIT AND MACKINAC RAILWAY COMPANY

## RAILWAY OPERATING REVENUES, EXPENSES AND TAX ACCRUALS BY YEARS

Year	Revenues	Expenses	Net Revenue	Railway Tax Accruals	Net Revenue Less Tax Accruals
1924.....	\$1,925,509.21	\$1,601,595.44	\$323,913.77	\$126,612.46	\$197,301.31
1925.....	1,697,184.03	1,507,872.41	189,311.62	121,804.29	67,507.33
1926.....	1,625,950.14	1,448,330.89	177,619.25	112,759.60	64,859.65
1927.....	1,626,388.27	1,395,680.04	230,708.23	121,621.29	109,086.94
1928.....	1,668,742.83	1,238,996.90	429,745.93	130,616.03	299,129.90
1929.....	1,586,301.94	1,274,010.74	312,291.20	103,237.43	209,053.77
1930.....	1,082,774.02	959,900.99	122,873.03	91,649.69	31,223.34
1931.....	1,000,892.10	734,866.26	266,025.84	70,731.10	195,294.74
1932.....	759,894.83	606,788.00	153,106.83	50,001.27	103,105.56
1933.....	601,960.77	508,924.72	93,036.05	42,747.21	50,288.84
1934.....	632,904.36	514,332.73	118,571.63	* 1,733.27	116,838.36
1935.....	654,505.91	548,623.57	105,882.34	15,247.76	90,634.58

\*Includes \$26,714.43 Credit Adjustment.



TABLE F

DETROIT AND MACKINAC RAILWAY COMPANY

OPERATING EXPENSES  
1935 COMPARED WITH 1934

MAINTENANCE OF WAY AND STRUCTURES

	Amount	Increase	Decrease
Superintendence.....	\$ 10,720.81	\$ 63.14	
Roadway Maintenance.....	10,360.98	1,861.96	
Bridges, Trestles and Culverts.....	1,229.82	322.33	
Ties.....	21,418.61	3,566.13	
Rails.....	1,870.81	1,355.12	
Other Track Material.....	8,812.80	1,231.11	
Ballast.....	528.02		\$ 858.09
Track Laying and Surfacing.....	42,756.56	1,590.89	
Right-of-way Fences.....	1,566.54	138.66	
Snow and Sand Fences and Snowsheds.....	25.00		3.00
Crossings and Signs.....	1,529.13		74.30
Station and Office Buildings.....	483.53		2,047.46
Roadway Buildings.....	1,434.57	1,260.27	
Water Stations.....	1,035.35		1,362.71
Fuel Stations.....	250.73	151.24	
Shops and Enginehouses.....	770.58		3,092.71
Telegraph and Telephone Lines.....	584.78		178.55
Signals and Interlockers.....	152.29	16.69	
Power Distribution Systems.....	1.36		37.55
Power Line Poles and Fixtures.....			4.95
Miscellaneous Structures.....	3.73	2.14	
Roadway Machines.....	2,010.13	518.29	
Small Tools and Supplies.....	1,911.99		190.67
Removing Snow, Ice and Sand.....	5,491.32	427.52	
Assessments for Public Improvements.....	96.96	44.07	
Injuries to Persons.....	3,674.25	2,395.47	
Insurance.....	1,163.92		4.29
Stationery and Printing.....	257.90	28.10	
Other Expenses.....			5.00
Maintaining Joint Tracks, Yards, and Other Facilities—Dr.....	1,554.14	284.34	
Maintaining Joint Tracks, Yards, and Other Facilities—Cr.....	734.30	554.02	
Total.....	\$120,962.31	\$6,844.17	

TABLE F—(Continued)

## MAINTENANCE OF EQUIPMENT

	Amount	Increase	Decrease
Superintendence.....	\$ 9,491.43		\$ 1,611.16
Shop Machinery.....	473.41		530.10
Power Plant Machinery.....	132.45		429.32
Steam Locomotives—Repairs.....	28,737.22	\$5,331.81	
Other Locomotives—Repairs.....	2.32		58.63
Freight Train Cars—Repairs.....	28,054.21	13,995.70	
Passenger Train Cars—Repairs.....	10,914.99	407.07	
Work Equipment—Repairs.....	272.52	305.61	
Miscellaneous Equipment—Repairs.....	68.83		20.53
Equipment—Retirements.....	3,348.87	4,809.98	
Equipment—Depreciation.....	37,297.72	17,680.96	
Injuries to Persons.....	175.00		552.65
Insurance.....	689.45		11.96
Stationery and Printing.....	368.45	119.68	
Other Expenses.....	320.50	105.68	
Maintaining Joint Equipment at Terminals—Dr..	222.94	98.71	
Maintaining Joint Equipment at Terminals—Cr..	902.95		319.25
Total.....	\$119,667.36	\$39,960.10	

## TRAFFIC

Superintendence.....	\$ 5,920.73	\$ 251.38	
Advertising.....	194.94	29.90	
Traffic Associations.....	1,674.66		\$ 307.66
Insurance.....	11.35		1.05
Stationery and Printing.....	2,727.53	245.74	
Total.....	\$ 10,529.21	\$ 218.31	

## TRANSPORTATION—RAIL LINE

Superintendence.....	\$ 15,005.37	\$ 1,968.23	
Dispatching Trains.....	5,935.67		\$ 519.96
Station Employees.....	44,991.65	1,245.81	
Weighing, Inspection and Demurrage Bureaus.....	383.84	124.01	
Station Supplies and Expenses.....	2,909.40	147.93	
Yardmasters and Yard Clerks.....	6,589.24		47.33
Yard Conductors and Brakemen.....	6,591.04	867.44	
Yard Enginemen.....	5,748.71	654.14	
Fuel for Yard Locomotives.....	7,726.47	387.00	
Water for Yard Locomotives.....	607.04	12.06	
Lubricants for Yard Locomotives.....	209.82		22.63
Other Supplies for Yard Locomotives.....	49.85		18.79
Enginehouse Expenses—Yard.....	3,188.19	77.07	
Yard Supplies and Expenses.....	738.69		56.30
Train Enginemen.....	26,782.73		575.88
Train Motormen.....	4,517.21	735.10	
Fuel for Train Locomotives.....	44,753.39		93.67
Water for Train Locomotives.....	2,290.19	74.15	
Lubricants for Train Locomotives.....	1,452.79	85.21	
Other Supplies for Train Locomotives.....	512.32	126.08	
Enginehouse Expenses—Train.....	19,847.50	794.31	
Trainmen.....	32,049.45	684.42	

TABLE F—(Continued)

	Amount	Increase	Decrease
Train Supplies and Expenses.....	\$ 15,580.44	\$ 16.91	
Crossing Protection.....	187.22		\$ 38.11
Drawbridge Operation.....	2,789.21	296.99	
Telegraph and Telephone Operation.....	2,637.00	488.42	
Stationery and Printing.....	2,222.20		134.17
Other Expenses.....	141.41	56.85	
Insurance.....	367.75		8.72
Clearing Wrecks.....	362.98	135.35	
Damage to Property.....			188.92
Damage to Live Stock on Right-of-way.....	37.22		69.78
Loss and Damage—Freight.....	1,399.08		1,759.26
Loss and Damage—Baggage.....	35.62	35.62	
Injuries to Persons.....	2,391.24	1,679.22	
Operating Joint Yards and Terminals—Dr.....	7,346.89	395.60	
Operating Joint Yards and Terminals—Cr.....	4,787.36		602.07
Operating Joint Tracks and Facilities—Dr.....	944.69	156.22	
Operating Joint Tracks and Facilities—Cr.....	1,426.92	34.60	
Total.....	\$263,109.23	\$8,278.09	

## MISCELLANEOUS OPERATIONS

Dining and Buffet Service.....	\$ 137.34	\$ 62.50
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## GENERAL

Salaries and Expenses of General Officers.....	\$ 9,333.46	\$ 998.93	
Salaries and Expenses of Clerks and Attendants.....	16,362.31		\$ 601.55
General Office Supplies and Expenses.....	803.96	57.03	
Law Expenses.....	2,455.58		10,767.69
Insurance.....	130.69	7.64	
Pensions.....	1,716.16		11,964.36
Stationery and Printing.....	1,375.33		31.83
Valuation Expense.....			9.49
Other Expenses.....	2,157.27	1,270.53	
Total.....	\$ 34,334.76		\$ 21,040.79

## SUMMARY

Maintenance of Way and Structures.....	\$120,962.31	\$ 6,844.17	
Maintenance of Equipment.....	119,667.36	39,960.10	
Traffic.....	10,529.21	218.31	
Transportation—Rail Line.....	263,109.23	8,278.09	
Miscellaneous Operations.....	137.34	62.50	
General.....	34,334.76		\$ 21,040.79
Transportation for Investment—Cr.....	116.64	31.54	
Total Operating Expenses.....	\$548,623.57	\$34,290.84	

**TABLE G**  
**DETROIT AND MACKINAC RAILWAY COMPANY**  
**STATEMENT OF MILEAGE, DECEMBER 31, 1935**

**MAIN LINE**

North Bay City to Cheboygan.....	195.10
One-half Undivided Ownership—Foss to North Bay City.....	.26

**BRANCHES**

Omer to AuGres .....	7.95	—
National City to Prescott .....	12.26	
Alabaster Junction to Alabaster .....	4.27	
Hillman Junction to Emerson .....	10.38	
Rogers City Junction to Rogers City.....	14.33	
<hr/>		
Total .....		49.19
Total Main Line and Branches .....		244.55
Yard Tracks and Sidings .....		61.81
<hr/>		
Total, all tracks (Miles) .....		306.36

**TABLE H**  
**DETROIT AND MACKINAC RAILWAY COMPANY**

**CLASSIFICATION OF FREIGHT TONNAGE**

<i>Products of Agriculture:</i>	1935 Tons	Per Cent	1934 Tons	Per Cent
Grain .....	1,572	.3	3,474	.8
Flour .....	2,022	.4	2,582	.6
Other Mill Products.....	283	.1	221	.1
Hay and Straw .....	28		1,050	.2
Potatoes .....	19,790	4.3	15,565	3.6
Dried Fruits and Vegetables .....	6,411	1.4	5,908	1.3
Sugar Beets .....	12,113	2.7	11,747	2.7
Other Products of Agriculture .....	488	.1	1,394	.3
<hr/>				
Totals .....	42,707	9.3	41,941	9.6

TABLE H—(Continued)

<i>Animals and Products:</i>	1935 Tons	Per Cent	1934 Tons	Per Cent
Live Stock .....	881	.2	1,409	.3
Wool .....	75		64	
Hides and Leather .....	1,849	.4	1,125	.3
Other Animals and Products .....	491	.1	690	.2
Totals .....	3,296	.7	3,288	.8
<i>Products of Mines:</i>				
Anthracite Coal .....	184		317	.1
Bituminous Coal .....	35,702	7.8	40,018	9.1
Coke .....	1,062	.2	949	.2
Clay, Gravel, Sand and Stone .....	204,454	44.6	199,560	45.5
Other Products of Mines .....	736	.2	891	.2
Totals .....	242,138	52.8	241,735	55.1
<i>Products of Forests:</i>				
Pulp Wood .....	10,027	2.2	17,533	4.1
Lumber, Shingles and Lath .....	11,684	2.5	4,913	1.1
Other Products of Forests .....	3,649	.8	2,845	.6
Totals .....	25,360	5.5	25,291	5.8
<i>Manufactures and Miscellaneous:</i>				
Refined Petroleum and its Products.....	35,743	7.8	35,153	8.0
Sugar .....	322	.1	659	.2
Rails and Fastenings .....	510	.1	300	.1
Bar and Sheet Iron, Structural Iron, and Iron Pipe .....	978	.2	1,160	.3
Castings, Machinery and Boilers .....	1,222	.3	1,032	.2
Cement .....	6,139	1.3	15,280	3.5
Brick and Artificial Stone .....	1,423	.3	1,115	.3
Lime and Plaster .....	19,182	4.2	11,162	2.5
Building Paper and Prepared Roofing Materials .....	1,211	.3	868	.2
Beverages .....	15		62	
Fertilizers (all kinds) .....	817	.2	716	.2
Chemicals and Explosives .....	881	.2	920	.2
Canned Goods (all canned food products) ....	699	.2	659	.2
Paper Bags and Wrapping Paper.....	6,924	1.5	5,003	1.1
Paperboard, Pulpboard and Wallboard.....	3,656	.8	2,307	.5
Other Manufactures and Miscellaneous.....	52,675	11.5	34,337	7.8
Totals .....	132,397	29.0	110,733	25.3
All L. C. L. Freight .....	12,498	2.7	15,318	3.4
Grand Total, Carload and L. C. L. Traffic .....	458,396	100 %	438,306	100 %

TABLE I  
DETROIT AND MACKINAC RAILWAY COMPANY

FREIGHT STATISTICS

	1935	1934
Number tons revenue freight carried.....	458,396	438,306
Number tons non-revenue freight carried.....	29,830	27,186
Total number tons of freight carried.....	488,226	465,492
Number revenue tons carried one mile.....	39,172,000	37,193,000
Number all tons carried one mile.....	41,385,000	39,188,000
Number revenue tons carried one mile, per mile of road.....	161,814	153,639
Number tons all freight carried one mile, per mile of road.....	170,955	161,880
Average distance haul of one ton revenue freight (miles).....	85.45	84.86
Average distance haul of one ton all freight (miles).....	84.77	84.19
Total freight revenue.....	\$ 549,215.42	\$ 530,785.20
Average amount received for each ton of freight.....	1.19812	1.21099
Average receipts, per ton, per mile.....	.01402	.01427
Freight revenue, per mile of road.....	2,268.73	2,192.60
Freight revenue, per train mile.....	4.59	4.31
Average number of revenue tons, per train mile.....	327.14	301.85
Average number of all tons, per train mile.....	345.63	318.04
Average number of all tons, per loaded car mile.....	23.82	23.49
Average number of cars, per train mile.....	23.4	23.3

PASSENGER STATISTICS

Number of passengers carried.....	15,354	14,982
Number of passengers carried one mile.....	1,118,000	1,132,000
Number of passengers carried one mile, per mile of road.....	4,618	4,676
Average distance each passenger carried (miles).....	72.81	75.56
Passenger revenue.....	\$ 31,186.47	\$ 31,770.32
Average amount received from each passenger.....	2.031	2.120
Average receipts, per passenger, per mile.....	.02789	.02807
Total passenger train earnings.....	99,676.00	95,620.47
Passenger earnings, per mile of road.....	411.74	395.00
Passenger earnings, per train mile.....	.51	.51
Average number of passengers, per train mile.....	5.74	6.01

OPERATING STATISTICS

Gross revenue from operation.....	\$ 654,505.91	\$ 632,904.36
Gross revenue from operation, per mile of road.....	2,703.68	2,614.44
Operating expenses.....	548,623.57	514,332.73
Operating expenses, per mile of road.....	2,266.29	2,124.64
Operating expenses, per train mile.....	1.74	1.65
Net operating revenues.....	105,882.34	118,571.63
Net operating revenues, per mile of road.....	437.39	489.80
Ratio of expenses to earnings.....	83.82	81.27

TABLE J

DETROIT AND MACKINAC RAILWAY COMPANY

EQUIPMENT

<i>Locomotives:</i>	1934	1935
Passenger .....	6	6
Freight .....	11	11
Switching .....	5	5
Totals .....	22	22
<i>Passenger Cars:</i>		
Coaches .....	8	8
Cafe .....	1	1
Parlor .....	1	1
Gas Electric Combination Passenger, Baggage and Mail .....	2	2
Combination Passenger and Baggage.....	4	4
Combination Baggage and Mail .....	2	2
Baggage and Express Cars .....	18	18
Express Refrigerators .....	3	3
Totals .....	39	39
<i>Freight Cars:</i>		
Box .....	306	269
Flat .....	100	51
Stock .....	47	0
Coal Cars .....	381	310
Refrigerators .....	6	6
Caboose Cars .....	11	11
Totals .....	851	647
<i>In Company's Service:</i>		
Officers .....	1	1
Ballast .....	6	6
Derrick Cars .....	1	1
Flangers .....	11	11
Snow Plow .....	1	1
Jordan Spreader .....	1	1
Industrial Crane .....	1	1
Other Road Cars .....	43	82
Totals .....	65	104
<i>Summary:</i>		
Total Number of Locomotives Owned .....	22	22
Total Number of Cars Owned.....	955	790

TABLE K

DETROIT AND MACKINAC RAILWAY COMPANY

STATEMENT OF TRACKS BUILT AND TAKEN UP DURING  
YEAR 1935

TRACKS BUILT

Track Order	YARD TRACKS, SIDINGS AND SPURS	Location	Feet
1844	Additions to Track No. 120.....	Lincoln Junction	240
1850	Track No. O-A.....	Orchard	775
Total.....			1015

TRACKS TAKEN UP

Track Order	YARD TRACKS, SIDINGS AND SPURS	Location	Feet
1841	Track No. 13.....	Rogers City	120
1842	Track No. 191.....	Onaway	300
1843	Track No. 234.....	Cheboygan	139
1845	Track No. 4.....	Swan River	255
1848	Joint Track No. 245-A.....	Cheboygan	293
1848	Joint Track No. 248-A.....	Cheboygan	71
1849	Back End Track No. 245.....	Cheboygan	1156
1849	Track No. 246.....	Cheboygan	914
1849	Track No. 248.....	Cheboygan	373
1851	Part of Track No. 149.....	Cathro	703
1852	Back End Track No. 168.....	Bunton	286
1854	Track No. 64-A.....	Alpena	490
Total.....			5100

SUMMARY

	Miles
Tracks Taken Up.....	.97
Tracks Built .....	.20
Net Decrease.....	.77





